

ARF006 Projects / Priorities Delivery Delays

Risk Status Progress Report May 2020

Description of risk and impact

Project / Priority delivery risks start at project conception and business casing through delivery and ongoing management / maintenance. Deficiencies in any one of these stages have flow on effects (to the next stage(s)) including costs, quality and delays.

Existing Treatments

High level treatment plan:

- **Project Management Framework implementation:**
 - The Project Management framework is now in use. The Project Management Framework will evolve as teams become more proficient and Identify improvements.
- **Review project resourcing level and contract for critical resource:**
 - The goal of the future project planning process is to align the proposed programme of works against available resource.
 - Project resourcing has been bolstered, with 5 additional positions in the Project Delivery Team appointed in late 2019.
 - Resource to complete Business Cases/Briefs is provided in collaboration with Hoskins Civil Engineering
- **Project selection:**
 - A formal infrastructure project evaluation process is being defined, as part of the LTP21-30 planning, to define future programmes of work.
- **Robust planning and business casing:**
 - A business case specialist commence 5th May 2020.

Inherent Risk:	Trend	Residual Risk:	Accountable:	CEO	Date raised:	29/11/18	Report frequency:
	—		Responsible:	GM IAMs	Date accepted:	30/05/19	Two monthly