

# **AGENDA**

# **Supplementary Reports**

# Audit, Risk, and Finance Committee Meeting

# Thursday, 25 July 2019

Time: 12:45 PM

**Location:** Council Chamber

**Memorial Avenue** 

Kaikohe

## Membership:

Cr John Vujcich - Chairperson
Mayor John Carter
Cr Tania McInnes
Cr Ann Court
Cr Felicity Foy
Cr Colin (Toss) Kitchen
Cr Sally Macauley
Cr Kelly Stratford
Member Bruce Robertson
Member Adele Gardner
Member Mike Edmonds
Member Terry Greening

# **Order Of Business**

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# 5 CORPORATE SERVICES GROUP

### 5.2 AUDIT RISK AND FINANCE SUB-COMMITTEE DRAFT TERMS OF REFERENCE

File Number: A2557674

Author: Aisha Huriwai, Team Leader Governance Support

Authoriser: William J Taylor MBE, General Manager - Corporate Services

#### PURPOSE OF THE REPORT

To adopt a terms of reference for the sub-committee established at the 30 May 2019 Audit, Risk and Finance Committee meeting.

#### **EXECUTIVE SUMMARY**

- The Audit, Risk and Finance Committee established a subcommittee.
- The sub-committee do not yet have any terms of reference to function.

#### RECOMMENDATION

That the Audit, Risk and Finance Committee:

a) adopts the draft terms of reference for the Data Governance Subcommittee.

### 1) BACKGROUND

Data Governance is a quality control discipline for assessing, managing, using, improving, monitoring, maintaining, and protecting organisational information. It is a system of decision rights and accountabilities for information-related processes, executed according to agreed-upon models which describe who can take what actions with what information, and when, under what circumstances, using what methods.

It is critical that FNDC has an effective Data Governance framework that ensures we manage data as an asset and thus enabling better decision making at all levels of the organisation.

At the Audit, Risk and Finance Committee meeting held 30 May 2019, when considering the report entitled Far North District Council Data Governance, the following resolution was passed:

"That the Committee form a subcommittee of the Audit, Risk, and Finance Committee with staff, including setting the terms of reference and any other recommendations with respect to data governance, the elected members to be on the subcommittee are Cr John Vujcich, Cr Dave Hookway, Member Mike Edmonds and Member Bruce Robertson."

Members appointed to the sub-committee and staff that could support the sub-committee were asked to provide guidance on what they believed were the purpose, role and delegations of the sub-committee. Feedback from those members is included in the draft terms of reference.

# 2) DISCUSSION AND OPTIONS

The attached draft Terms of Reference has been written to provide scope for the subcommittee to progress. The terms of reference effectively tasks the subcommittee with:

- developing a clear understanding and definition of Data Governance at the Far North District Council.
- recommending direction to the Chief Executive Officer, through the Audit, Risk and Finance Committee, of a Far North District Council Data Governance Framework.

While there has been discussion that the subcommittee could be provided, further, more specific tasks, the purpose of the subcommittee has been intentionally left brief. The Local Government Election in two months' time means that the subcommittee will have a short life-span.

The terms of reference includes that the subcommittee shall be governed by Far North District Council Standing Orders. The Standing Orders apply the same definition to a subcommittee, as it does to a committee. The Standing Orders do not apply to workshops, meetings of working parties or advisory groups.

### Reason for the recommendation

To confirm the purpose of the Data Governance Subcommittee.

# 3) FINANCIAL IMPLICATIONS AND BUDGETARY PROVISION

The costs in providing administrative support to the Data Governance Subcommittee will be minimal and can be covered by existing operational budgets.

### **ATTACHMENTS**

1. draft Delegations for Data Governance Subcommittee - A2558116 📃 🖺

# **Compliance schedule:**

Full consideration has been given to the provisions of the Local Government Act 2002 S77 in relation to decision making, in particular:

- 1. A Local authority must, in the course of the decision-making process,
  - Seek to identify all reasonably practicable options for the achievement of the objective of a decision; and
  - b) Assess the options in terms of their advantages and disadvantages; and
  - c) If any of the options identified under paragraph (a) involves a significant decision in relation to land or a body of water, take into account the relationship of Māori and their culture and traditions with their ancestral land, water sites, waahi tapu, valued flora and fauna and other taonga.
- 2. This section is subject to Section 79 Compliance with procedures in relation to decisions.

Compliance requirement	Staff assessment
State the level of significance (high or low) of the issue or proposal as determined by the <u>Council's Significance and Engagement Policy</u>	This report is of low significance.
State the relevant Council policies (external or internal), legislation, and/or community outcomes (as stated in the LTP) that relate to this decision.	The draft terms of reference is consistent with section 7 of the Far North District Council's Standing Orders.
State whether this issue or proposal has a District wide relevance and, if not, the ways in which the appropriate Community Board's views have been sought.	Data Governance is a matter of district wide relevance.
State the possible implications for Māori and how Māori have been provided with an opportunity to contribute to decision making if this decision is significant and relates to land and/or any body of water.	There are no specific implications to māori in forming a subcommittee or adopting a terms of reference for that subcommittee.
Identify persons likely to be affected by or have an interest in the matter, and how you have given consideration to their views or preferences.	The views of the members appointed by the Audit, Risk and Finance Committee members were sought, and included.
State the financial implications and where budgetary provisions have been made to support this decision.	The cost to the organisation in supporting a subcommittee is minimal and can be covered by existing operational budgets.
Chief Financial Officer review.	The Chief Financial Officer has reviewed this report.

Far North District Council	Authorising Body	Audit, Risk and Finance Committee				
Te Kaunihera o Tai Tokerau ki te Raki	Status	Standing Subcommittee				
DATA GOVERNANCE SUBCOMMITTEE	Title	Data Governance Subcommittee Terms of Reference				
	Approval Date	25 July 2019				
	Responsible Officer	Chief Executive				

# **Purpose**

The purpose of the Data Governance Subcommittee is to:

- develop a clear understanding and definition of Data Governance at the Far North District Council.
- recommend direction to the Chief Executive Officer, through the Audit, Risk and Finance Committee, of a Far North District Council Data Governance Framework.

# Membership

The Audit, Risk and Finance Committee have appointed 4 members to the subcommittee:

- Councillor Vujcich,
- Councillor Hookway,
- Member Edmonds,
- Member Bruce Robertson.

The Chief Executive will also appoint technical staff to the subcommittee: Technical staff may include staff with knowledge in:

- Risk,
- Information Management,
- Business Intelligence,
- Information Services.

The Chairperson of the Data Governance Subcommittee shall be appointed by the subcommittee.

#### Quorum

The quorum at a meeting of the Data Governance Subcommittee is 4 members, at least 2 Committee members and 2 technical staff.

# **Frequency of Meetings**

The subcommittee shall meet in workshop form as required and hold a formal subcommittee meeting on 12 September 2019. The purpose of that meeting will be to make a recommendation to the Audit, Risk and Finance Committee to endorse the recommendation to the Chief Executive.

# **Subcommittees Objectives**

- Develop a shared vision and strategy for data governance through the establishment, with staff, of the Data Governance Framework, that addresses:
  - o Assurance of data security and data quality
  - Maximizing the benefit generation of information
  - Designating accountability for data quality
  - Enabling evidence-based policy development
  - Increasing consistency and confidence in decision making
  - o Consistency in reporting
  - o Enabling evidence-based business cases and strategies

### **Rules and Procedures**

Council's Standing Orders and Code of Conduct apply.

#### 6 INFORMATION REPORTS

## 6.5 LEVEL OF SERVICE KPI QUARTER 4 PERFORMANCE REPORT

File Number: A2554782

Author: Sam Chapman, Accounting Support Officer

Authoriser: Janice Smith, Chief Financial Officer

#### PURPOSE OF THE REPORT

The purpose of this report is to present the Level of Service KPI Performance Report for Committee's consideration.

#### **EXECUTIVE SUMMARY**

• This report is to present the Level of Service KPI Performance Report for Committee's consideration.

#### RECOMMENDATION

That the Audit, Risk, and Finance Committee receive the report "Level of Service KPI Quarter 4 Performance Report ".

#### **BACKGROUND**

An overview of staffing and financial data is included to give an overall picture of the activity groups and what factors may have an influence upon performance.

### **DISCUSSION AND NEXT STEPS**

This report is for information only.

### FINANCIAL IMPLICATIONS AND BUDGETARY PROVISION

There are no financial implications or budgetary provision needed as a result of this report

#### **ATTACHMENTS**

1. Level of Service KPI Report - A2565841 🛚 🖫



# **Quarterly Performance Report:**

Quarter 4: April - June 2019

**Performance of Service Levels Results** 

# Introduction

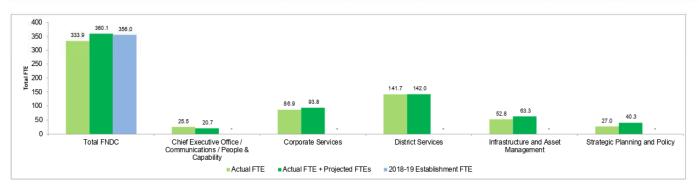
Welcome to the performance report for the fourth quarter of 2018/2019.

This report measures the key Long Term Plan KPIs that we report in the Annual Report, along with some internal performance measures.

Service Level KPIs are reported together by activity group, we have also included an overview of staffing and financial data to give an overall picture of the activity groups and what factors may have an influence upon performance.

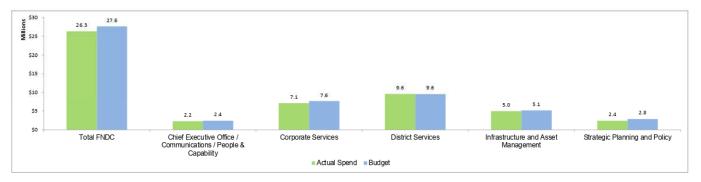
# Staffing Data - Quarter 4

as at 30 June 2019  Department	Actual Head Count	Actual FTE	Projected increase in FTEs (excludes fixed term)	Actual FTE + Projected FTEs	2018-19 Establishment FTE	Change in FTE + Projected FTE at 30 September against the 18/19 FTE Establishment
Total FNDC	351.0	333.9	26.2	360.1	356.0	4.1
Chief Executive Office / Communications / People & Capability	27.0	25.5	- 4.8	20.7	348	
Corporate Services	90.0	86.9	6.9	93.8	1.00	
District Services	152.0	141.7	0.3	142.0	5.7%	
Infrastructure and Asset Management	54.0	52.8	10.5	63.3	5.50	
Strategic Planning and Policy	28.0	27.0	13.3	40.3	123	



# Salary Data - Quarter 4

Department	Actual Spend Budget		Actual vs Budget		Total FY19 Salaries budget		
Total FNDC	\$	26,301,584	\$ 27,595,979	\$	1,294,395	\$	27,595,979
Chief Executive Office / Communications / People & Capability	\$	2,243,643	\$ 2,383,747	\$	140,104	\$	2,383,747
Corporate Services	\$	7,070,635	\$ 7,635,478	\$	564,843	\$	7,635,478
District Services	\$	9,632,436	\$ 9,613,607	-\$	18,829	\$	9,613,607
Infrastructure and Asset Management	\$	4,955,773	\$ 5,121,994	\$	166,221	\$	5,121,994
Strategic Planning and Policy	\$	2,399,097	\$ 2,841,153	\$	442,056	\$	2,841,153



# Roading

To maintain the District's roading network in a satisfactory condition and in accordance with national safety and engineering standards

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
The change from the previous financial year in the number of fatalities and serious injury crashes on the local road network, expressed as a number	Fatalities/serious injury crashes 2018/19	3	2	3	8	Increase of 7		Decrease of 11
	Fatalities/serious injury crashes 2017/18	2	3	1	6	fatal and serious injury	No increase	
	Variance	1	-1	2	+2	crashes		
Percentage of fatal and serious crashes on the District's roading network where the	No. crashes caused by road condition per km travelled	0	0	0	0	No crashes	d < previous year	No crashes caused by road condition
road condition is the main contributing factor, in relation to vehicle km travelled on	No. crashes caused by road condition per km travelled	0	0	0	0			
our roads	%	0	0	0	0	Condition		
The average quality of ride on a sealed local road network, measured by smooth travel exposure					Annual measure	95%	≥87%	97.0%

#### 2018/19 Year Performance Comments

Annual Performance measure

Survey is completed February/March each year with the results loaded into RAMM at the end of each Financial Year. We only measure STE (smooth travel exposure) once a year through our high speed data collection condition process.

The percentage of the sealed local road network that is resurfaced	Length resurfaced	-	-	-	-		≥9% of the	
	Total length sealed road network	862.1	862.1	862.1	862.1	72.3km 8.1%	sealed network resurfaced per annum	
	%	0.0%	0.0%	0.0%	0.0%			
Resurfacing of the roading network as outlined in the Council's roading programme	Length completed work				1		≥95% of planned work	
	Total length planned	-	-	-	-	N/A		Data not available
	%	0.0%	0.0%	0.0%	0.0%		completed	

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
The percentage of customer service reques	sts relating to <b>roads</b> to which the	e territorial	authority re	esponds wi	thin the time fran	ne specified:		
Emergency / Public Safety - within 3 hours	No. responded within timeframe	8	5	9	22			
	Total incidences	8	5	9	22	93%		97.1%
	%	100.0%	100.0%	100.0%	100.0%			
	No. responded within timeframe	11	23	14	48			
Urgent - within 7 days	Total incidences	14	29	22	65	87%	≥95%	81.9%
	%	78.6%	79.3%	63.6%	73.8%			
	No. responded within timeframe	226	198	203	627			
Non-urgent - within 14 days	Total incidences	250	233	227	710	93%		87.8%
	%	90.4%	85.0%	89.4%	88.3%			

#### **Q4 Performance Comments**

New plans are being looked at to streamline this and will continue to motivate and encourage the team and contractors to respond as soon as possible to the client.

The Hokianga Ferry Service will run in accordance with the advertised timetable	No. runs on time	868	904	871	2643			
	Total scheduled crossings	878	914	878	2670	99%	≥95%	99.3%
	%	98.9%	98.9%	99.2%	99.0%			
Our sealed and unsealed network will meet the agreed Council's levels of service	North (fixed and repaired)							
	South (fixed and repaired)					91%	≥95%	83.5%
	Total							

#### **Q4 Performance Comments**

On average over the last 12 months for the sealed network, 16.5% of roads FNDC has inspected to audit the contractors work has failed.

Please note however that this includes July - October when new maintenance contracts were being implemented and the inspections regime was being developed. Remedial action plans have been put in place with contractors for roads that have failed. When a road fails inspection does not necessarily mean the level of service hasn't been met, it may be due to scheduled works not completed due to weather.

# **Footpaths**

To maintain the District's footpath network and infrastructure to high standards

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
The percentage of footpaths within a territorial authority district that fall within the level of service or service standard for the condition of footpaths that is set out in the territorial authority's relevant document (such as its annual plan, activity management plan, asset management plan, annual works program or long term plan).		footpaths maintenar has been Initial findi are catego Poor) thro	nce and rer completed ngs of wha orised as a ugh to 5 (V lone and w	newals it roads 1 (Very /ery vill inform		N/A	Year 1: Baseline to be established and targets established	Grade 1 (147 - 9%) Grade 2 (752 - 45%) Grade 3 (733 - 44%) Grade 4 (21 - 1%) Grade 5 (29 - 2%)
	Length completed work	530	832	4,774	6,136		≥95% of	
Resurface and extend the footpath network as planned	Total length planned	530	851	5,029	6,410	1	planned work	96.0%
	%	100.0% 97.8% 94.9%			95.7%		completed	

#### Q4 Performance Comments

New footpaths completed across April to June - Horeke Road, Arnold Rae Park, Pukepoto Rd, Mill Bay Rd, Thorpe Rd, Recreation Rd, Memorial Ave, Cobham Rd, Landing Rd Bridge, Riddell Rd.

The percentage of customer service requests relating footpaths to which the territorial authority responds within the time frame specified:

	No. responded within timeframe				-			DE0
Emergency / Public Safety - within 3 hours	Total incidences				1			No RFS received YTD
	%	0.0%	0.0%	0.0%	0%			
Urgent - within 7 days	No. responded within timeframe	0	0	0	-	<u>-</u> - ≥95%		No RFS received YTD
	Total incidences	0	0	0	-		≥95%	
	%	0.0%	0.0%	0.0%	-			
	No. responded within timeframe	27	25	14	66			
Non-urgent - within 14 days	Total incidences	28	26	15	69	1		89.7%
	%	96.4%	96.2%	93.3%	96%			

#### Q4 Performance Comments

All RFS are now managed by contractors. This is a new activity within the contracts. Efficiencies expected in response times as contractual obligations are understood and put in place. The team and contractors are being motivated and encouraged to respond to the customer as soon as possible.

# **Water Supply**

To provide reliable and sustainable water supply, ensuring sustainable development and adequate water supply in times of emergency.

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
The extent to which the local authority's drir a) part 4 of the drinking-water standards						,		
Kaikohe	Compliant Y/N	Yes	Yes	Yes				Yes
Kerikeri	Compliant Y/N	Yes	Yes	Yes			Each scheme	Yes
Paihia	Compliant Y/N	Yes	Yes	Yes		9-941 Tu	continuously meets the	Yes
Kawakawa	Compliant Y/N	Yes	Yes	Yes		All schemes compliant	required	Yes
Kaitaia	Compliant Y/N	Yes	Yes	Yes			standards for drinking water	Yes
Opononi	Compliant Y/N	Yes	Yes	Yes		1	9	Yes
Rawene	Compliant Y/N	Yes	Yes	Yes		1		Yes
The extent to which the local authority's drir (b) part 5 of the drinking-water standards								
Kaikohe	Compliant Y/N	Yes	Yes	Yes			Each scheme	Yes
Kerikeri	Compliant Y/N	Yes	Yes	Yes			continuously	Yes
Paihia	Compliant Y/N	Yes	Yes	Yes		]	meets the required	Yes
Kawakawa	Compliant Y/N	Yes	Yes	Yes		All schemes compliant	standards for	Yes
Kaitaia	Compliant Y/N	Yes	Yes	Yes		] '	drinking water Each scheme	Yes
Opononi	Compliant Y/N	Yes	Yes	Yes		1	to be reported	Yes
Rawene	Compliant Y/N	Yes	Yes	Yes		]	on separately	Yes
T	Total Net Metered	2,438,985	2,438,985	2,359,640	7,237,610			
The percentage of real water loss from the local authority's networked reticulation	Total Net Production	3,543,737	3,543,737	3,512,275	10,599,749	220/	-000/	22.40/
system (including a description of the nethodology used to calculate this)	Real Water Loss	1,104,752	1,104,752	1,152,635	3,362,139	32% water loss <26%	32.4%	
	%	31.2%	31.2%	32.8%	31.7%			

#### 2018/19 Year Performance Comments

Kaitaia and Paihia have been identified as the two worst scheme for water loss. Reports have been received on how to reduce water loss in both schemes and the Kaitaia scheme will be focused on first to reduce unaccounted for water.

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Where the local authority attends a call-out measured:	in response to a fault or unp	lanned interru	ption to its	networked	reticulation syste	em, the following m	nedian respons	e times
(a) attendance for urgent call-outs: from the time that the local authority receives notification to the time that service personnel reach the site	Median attend time	1.0	2.4	2.3	2.3	0.9 hours	< 2 hours	2.3
(b) resolution of urgent call-outs: from the time that the local authority receives notification to the time that service personnel confirm resolution of the fault or interruption.	Median response time	2.6	4.3	4.1	4.1	2.7 hours	< 4 hours	4.1

#### 2018/19 Year Performance Comments

Staffing levels impacted service level in the Q4 period. Recruitment was completed in May. New field devices and systems were implemented in May - June. It was acknowledged that service levels would be temporarily impacted due to training and upskilling.

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(c) attendance for non-urgent call-outs: from the time that the local authority receives notification to the time that service personnel reach the site, and	Median attend time	0.3	0.3	0.2	0.2	0.1 working days	< 2 working days	0.2	
(d) resolution of non-urgent call-outs: from the time that the local authority receives notification to the time that service personnel confirm resolution of the fault or interruption.	Median response time	0.6	0.6	0.6	0.6	0.2 working days	<3 working days	0.6	
The total number of complaints received by the local authority about any of the following:	Complaints YTD	753	823	877	877				
(a) drinking water clarity (a) drinking water taste (b) drinking water odour (c) drinking water pressure or flow	Monthly complaints	59	70	54	183	71.1 complaints per	100	91.7 complaints per	
(d) continuity of supply, and (e) the local authority's response to any of these issues	Number connected properties	9,561	9,561	9,561	9,561	1000	100	1000	
expressed per 1000 connections to the	Total per 1000 properties	78.8	86.1	91.7	91.7				

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
The average consumption of drinking water per day per resident within the territorial authority district	Volume consumed this month	3,543,737	3,543,737	3,512,275	3,533,250			
	No of residents	21,808	21,808	21,808	21,808	414L per ≤ 350L per person per day person per day	443L per person per day	
	Consumption per resident	445	445	441	444			

#### 2018/19 Year Performance Comments

This KPI has always been an advisory KPI only. This measure is a guidance figure only of average water usage by residents.

# Wastewater

To provide reliable waste water infrastructure, protecting the environment and community

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
overflows from the territorial authority's	Number affected	2	2	8	12			
	Number connected properties	10886	10886	10886	10886	0.9 per 1000 ≤ 12 per 1000 connections connections	3.0 per 1000 connections	
	Total per 1000 properties	0.18	0.18	0.73	1.10			

Compliance with the territorial authority's resource consents for discharge from its sewerage system, measured by the number of:

(a) abatement notices	Number of notices	0	0	0	0	2	1 or less	0
(b) infringement notices	Number of notices	0	0	0	0	0	0	0
(c) enforcement orders	Number of notices	0	0	0	0	0	0	0
(d) convictions	Number of notices	0	0	0	0	0	0	0

#### Q4 Performance Comments

No new enforcement action from NRC in Q4.

Paihia WWTP remains under suspended orders with upgrade project having to meet strict deadlines to avoid further action.

#### 2018/19 Year Performance Comments

All achieved for 2018/2019 year - no abatement notices issued by NRC for wastewater during 2018/19.

The enforcement order application by NRC wasn't approved by Environment Court (placed under suspended orders instead).

Where the territorial authority attends to sewerage overflows resulting from a blockage or other fault in the territorial authority's sewerage system, the following MEDIAN response times are measured:

response times are incasured.								
a) attendance time: from the time that the territorial authority receives notification to the time that service personnel reach the site	Median attend time (hours)	0.5	0.5	0.5	0.50	0.4 hours	≤ 2 hours	Achieved 0.5 hours
b) resolution time: from the time that the territorial authority receives notification to the time that service personnel confirm resolution of the blockage or other fault	Median response time (hours)	3.7	4	4	4.00	2.9 hours	≤4 hours	Achieved 4.0 hours

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Where Council attends to sewerage overflo	ws resulting from a blockage or	other fault	in the Cou	ncil's sewe	erage system, the	following respon	se times are me	asured:
	No. attended in 2 or less hours	9	1	8	18		≥ 95%	
a) attendance	Total incidences	11	2	9	22		responded in ≤ 2 hours	80.6%
	%	81.8%	50.0%	88.9%	81.8%		≥ 2 nours	
	No. resolved in 4 or less hours	9	1	7	17		≥ 95% responded to in ≤ 4 hours	
b) resolution to prevent overflow	Total incidences	11	2	9	22			75.0%
	%	81.8%	50.0%	77.8%	77.3%			
The total number of complaints received by the territorial authority about any of the following:	Number affected	24	21	25	70			
d) the territorial authority's response to sues with its severage system,	Number connected properties	10886	10886	10886	10886	18.2 per 1000 connections	≤ 50 per 1000 connections	21.9
	Total per 1000 properties	2.20	1.93	2.30	6.43			

# **Stormwater**

To enable sustainable development through urban storm water infrastructure, protecting the environment and community

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
The number of flooding events that occur in a territorial authority district	Number of events	0	0	0	0	2	0	0
For each flooding event, the number of nabitable floors affected.	Number affected			V3 30		80041100 134460AG		
(Expressed per 1000 properties connected to the territorial authority's Stormwater	Number connected properties	No floo	ding events 2018/19	s during	0	0.07 per 1000 properties	0 per 1000	No events
system.)	Total per 1000 properties							

Compliance with the territorial authority's resource consents for discharge from its Stormwater system, measured by the number of:

(a) abatement notices	Number of notices	0	0	0	0	0	1 or less	0
(b) infringement notices	Number of notices	0	0	0	0	0	0	0
(c) enforcement orders	Number of notices	0	0	0	0	0	0	0
(d) convictions	Number of notices	0	0	0	0	0	0	0

#### 2018/19 Year Performance Comments

No enforcement action in 2018/2019 for stormwater.

Increased efforts will be applied to this area in 2019/20 by both FNDC and NRC as there is increasing pressure to increase quality of catchments and ensure contaminants are being managed.

The median response time to attend a flooding event, measured from the time that the territorial authority receives notification to the time that service personnel reach the site	Median response time (hours)	No floo	ding events 2018/19	s during	0	2/2 Achieved	≤ 48 hours	No events
The number of complaints received by a territorial authority about the performance	Number complaints	32	35	43	110			
of its Stormwater system, expressed per	Number connected properties	16078	16078	16078	16078	33.8 RFS per 1000 properties	0	26.6 RFS per 1000 properties
1000 properties connected to the territorial authority's Stormwater system	Total per 1000 properties	1.99	2.18	2.67	6.84			, ,

#### 2018/19 Year Performance Comments

There has been a 21% decrease in stormwater requests logged this year. Additional stormwater work has been completed, raising the performance of the services.

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
The response time to attend a flooding event resulting from the failure of Council's	No. responded within timeframe						≥ 95%	
urban storm water system. Measured from the time that the Council receives notification to the time that service	Total incidences	No flooding events during 2018/19			N/A	responded to within set timeframe	No events	
personnel reach the site. Response time is set at 2 working days.	%						uniename	

# **Solid Waste Management**

To decrease the proportion of waste sent to landfill and increase the proportion of waste that is sent for recycling, promoting the sustainable management of resources and benefitting future generations

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Percentage by tonnage of waste from refuse transfer station that is recycled/ reused	Tonnage recycled/reused	801.54	1012.6	592.87	2407.01			
	Total Tonnage	1234.39	1401.45	920.66	3556.5	62.3% 63%	63%	63.7%
	%	64.9%	72.3%	64.4%	67.7%			

#### **Q4 Performance Comments**

Good result largely due to large amounts of stockpiled scrap metal being moved in May.

#### 2018/19 Year Performance Comments

Good result despite reducing the range of plastics available. Overall awareness of waste minimisation has increased recently due to strong media coverage.

Add at least one new community recycling facility	Number completed	0	0	0	0	N/A	Minimum of 1 per year	2 potential sites in progress
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#### 2018/19 Year Performance Comments

We have succeeded in opening one additional refuse transfer station in Waipapa which is available to the community to drop off recycling. We are working on 2 potential sites for community recycling facility - one in Rawhiti and one in Waitangi.

All refuse transfer stations to be open on time	No reports or complaints regarding late openings	100%	100%	100%	100%	N/A	99.5%	99.7%
Attending to RFS relating to illegal dumping	9			-				
	No. collected within timeframe	0	0	0	0		0.50/ :#: 4	
Offensive waste: pick up within 24 hours	Total incidences	- 4	- 0			N/A	95% within set	75.0%

0.0%

0.0%

0.0%

#### **Q4 Performance Comments**

1 incidence during Q4 which took 2 days as it required a digger to remove cow carcass.

#### 2018/19 Year Performance Comments

Offensive waste in urban areas is usually addressed promptly. Rural offensive waste is generally animal carcasses which require some planning.

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
	No. collected within timeframe	31	47	39	117		95% within se	
Standard waste: pick up within 4 days	Total incidences	38	49	43	130	I N/A	95% within set timeframe	89.1%
	%	81.6%	95.9%	90.7%	90.0%	timename		100001100

#### **Q4 Performance Comments**

3 delayed due to difficulty with physical access to the rubbish and 2 due to difficulty locating rubbish.

#### 2018/19 Year Performance Comments

Contractors try to maximise efficiency by combining rubbish pick ups with routine work. Large dumps down remote gulleys need planning and specialist equipment to remove.

# **District Facilities**

# Cemeteries

To ensure cemeteries are operated in a way that meets the community's needs

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
All preparations are in place in time for the funeral services to take place (plots dug, and in the right place etc.)	No. complaints received	0	0	0	0	N/A	No complaints are received regarding the preparations for our funeral services	No complaints received

#### 2018/19 Year Performance Comments

Gravediggers are preparing the graves as per the contract. No issues or complaints received this year.

# **Civic and Community Buildings**

To provide buildings for public recreation and leisure

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Number of community halls per ward per ar	nnum modified to improve disabi	lity access						
Northern Ward	Number completed	0	0	0	0	0	1 hall per ward per annum	1 Herekino Hall
Eastern Ward	Number completed	0	0	0	0	3	1 hall per ward per annum	2 Whangaroa Hall Maromaku Hall
Western Ward	Number completed	0	0	0	0	2	1 hall per ward per annum	3 Kaikohe Lions Hall RAD Centre Rawene Hall

							All halls have	
							appropriate	
All Civic and Community buildings are safe							certificates	
for Community use and meet all statuary	Number uncertified	0	0	0	0	N/A	including	Achieved
legislation levels			73. 43				BWOF for	
3							those that	
							require them	

#### 2018/19 Year Performance Comments

17/18 Council buildings have current BWOF certificates. Oruru Hall has been closed since 21 February as it requires significant refurbishment and upgrades, as a result certification is not relevant for this site.

# Housing for the Elderly

To provide housing for the elderly that is affordable, safe, well maintained, and strategically located

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Occupancy of available units	Occupied Units	138	140	137	415			
	Total Units	147	147	147	441	97%	95%	96.0%
	%	93.9%	95.2%	93.2%	94.1%			

Percentage of faults responded to within agreed timeframes:

	No. responded within timeframe	8	13	15	36			
Emergency - 12 hours	Total incidences	9	17	16	42	N/A	100%	92.1%
	%	88.9%	76.5%	93.8%	85.7%			
	No. responded within timeframe	7	8	27	42		ĺ	
Urgent - 2 days	Total incidences	11	16	28	55	95%	100%	73.3%
	%	63.6%	50.0%	96.4%	76.4%			
	No. responded within timeframe	19	35	26	80			
,	Total incidences	34	69	39	142	100%	≥95%	67.3%
	%	55.9%	50.7%	66.7%	56.3%			

#### **Q4 Performance Comments**

Noticeable increase in requests received due to a higher than normal volume of 6 monthly inspections scheduled over this period.

#### 2018/19 Year Performance Comments

An evenly distributed 6 monthly inspection programme next year will assist the team to respond to all requests within the target timeframe.

# **Public Toilets**

Council will provide well maintained and accessible public toilets in high use areas.

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Increase the number of public toilets with disabled access per annum in line with facility renewal/upgrades	Number completed	1	2	1	4	2 new 2 upgrades	2	5 Taupo Bay Perehipe Ohaeawai
Ensure that public toilets are maintained to	Number of audits met	1	3	4	8			
	Total number of audits	4	6	4	14	N/A	≥90%	72.2%
		25.0%	50.0%	100.0%	57.1%	7		

#### Q4 Performance Comments

6/14 audits not met. 'Not Met' audit has been issued to the contractor.

# **Car Parks**

Council will provide well maintained public car parks

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result	
Provide additional disability parking spaces n each ward									
Northern Ward	Number completed	1	2	0	3	0	2 per annum	3 Melba Street Te Ahu Road North Road	
Eastern Ward	Number completed	1	1	0	2	0	2 per annum	2 Kent Bay Kaeo	
Western Ward	Number completed	0	0	0	0	0	2 per annum	0	

2018/19 Year Performance Comments

Condition assessment did not identify any requirements for the Western ward

# **Customer Services**

Council provides the right services, in the right places, to the agreed standard

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
	Abandoned calls	2005	1064	1102	4,171			
Percentage of abandoned calls (Contact Centre)	Total calls received	7712	8595	7188	23,495	5 N/A 8%	20.8%	
**************************************	Percentage %	26.0%	12.4%	15.3%	17.8%			

#### **Q4 Performance Comments**

We are currently tracking a steady improvement in abandoned call volume rates, which has contributed to a renewed focus on targets and goals within the team.

#### 2018/19 Year Performance Comments

Resourcing has been an issue this year, however with the new recruitment process completed in March we are now starting to see a positive impact. Abandoned calls are tracking down in volume compared to previous quarters and this will remain a focus for our team going forward, we have also implemented remedial action plans to help improve results.

Percentage of Ask.Us emails processed within 5 working days	Processed within 5 days	1,461	1,810	1,637	4,908		Year 1:	
	Total emails received	1,461	1,810	1,637	4,908	N/A	Baseline and targets to be	100.0%
	Percentage %	100.0%	100.0%	100.0%	100.0%		established	
Service Centre users' satisfaction	User satisfaction 2018/19	100.0%	94.0%	95.0%	96.3%	N/A Year 1: Baseline and targets to be established	User satisfaction	
	User satisfaction 2017/18	93.0%	95.0%	96.0%	94.7%		tarnets to be	96.2%
	Percentage change %	7.5%	-1.1%	-1.0%	1.8%		(0.3% increase on last year)	

# i-SITEs

To provide booking and information services through the District's Information Centres, influencing visitors to stay longer and spend more

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Number of visitor bookings through the Information centres will show an increase each year	Visitor bookings 2018/19	7,901	3,411	2,275	13,589		≥2.5%	14.2%
	Visitor bookings 2017/18	5,214	2,243	1,391	9,047	N/A		
	Percentage change %	51.5%	52.1%	63.6%	50.2%			

#### Q4 Performance Comments

Number of bookings are up due to good visitor numbers in the Bay of Islands. Also Airbnb numbers are up and they come to the i-SITE to make bookings.

#### 2018/19 Year Performance Comments

i-SITEs remain relevant to domestic and international visitors who prefer local knowledge over online / self-help options.

Increase net profit on retail sales by 1.5% per year (profit increase on previous year)	Percent net profit 2018/19	42.5%	42.4%	44.3%	42.8%			
	Percent net profit 2017/18	41.6%	40.2%	38.8%	40.6%	0.0188	Retail sales net profit ≥1.5%	1.8%
	Change in percent net profit	0.9%	2.2%	5.5%	2.2%			

#### 2018/19 Year Performance Comments

Changes have been made at Paihia i-SITE due to space constraints however target achieved as retail sales at Hokianga and Kaitaia continue to go well.

Customer/Visitor satisfaction	Visitor satisfaction 2018/19	100.0	99.0	100.0	100		≥1% increase	
	Visitor satisfaction 2017/18	No surveys returned				100	on previous	99.0%
	Percentage change %					year		

#### 2018/19 Year Performance Comments

This survey commenced in July 2017. Comments received from customers completing the user satisfaction surveys indicate that they are very satisfied with i-SITE services. No results for 2017-2018 FY due to no completed survey returns.

# Libraries

To provide quality library services for the benefit of all of the community

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Customer/Visitor satisfaction	Visitor satisfaction 2018/19	91.90%	93.90%	93.50%	93.1%	N/A	Year 1: Baseline and targets to be established	94.5%

#### 2018/19 Year Performance Comments

Users are satisfied with Library Services. Feedback received through customer survey responses are being used to continually improve our offering.

service use	Online hits 2018/19	32,062	32,830	33,105	97,997	**********	≥1% increase	
	Online hits 2017/18	44,657	34,925	29,081	108,663	on 2016-17 on previous	4.1%	
	Percentage change %	-28.2%	-6.0%	13.8%	-9.8%		year	

#### **Q4 Performance Comments**

Generosity NZ (an online offering) not available. This has affected Q4 result.

#### 2018/19 Year Performance Comments

Online services are well used and appreciated by users.

Increase the total library membership relevant to the population of the District	Membership numbers	27499	27626	27881	27,669		Year 1:	
	District population	63,200	63,200	63,200	63,200	N/A	Baseline and targets to be established	42.5%
	Percentage %	43.5%	43.7%	44.1%	43.8%			

# **Environmental Management**

# **Animal Control**

To ensure animal related activities are managed in accordance with legislative requirements

Perform	ance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
1920 100					S and the first		*		

Respond to reported incidents by contacting customer and arranging next steps within the following timeframes:

	No. responded within timeframe	37	31	42	110	89%	5.4	
	Total incidences	49	56	56	161	(recorded as one measure)	≥90%	51.1%
	%	75.5%	55.4%	75.0%	68.3%			

#### 2018/19 Year Performance Comments

Process improvements introduced in December 2018 are now accurately reflecting the response times of urgent calls. This along with the completed RFS recoding project within Environmental Services now provides a true indication of the levels of service which have not previously been captured. The 3rd and 4th quarter results are a reflection of these improvements which will continue to improve with better reporting into the 2019/2020 reporting year.

	No. responded within timeframe	231	246	238	715			
	Total incidences	238	261	261	760	≥90%	88.8%	
	%	97.1%	94.3%	91.2%	94.1%			

#### 2018/19 Year Performance Comments

Again the benefits of the recently completed RFS recoding project within Environmental Services are now accurately reflecting the response times of non-urgent calls. This along with the completed RFS recoding project within Environmental Services now provides a true indication of the levels of service which have not previously been captured. The 4th quarter results are pleasing and represent a true reflection of the improvements which will continue to improve with better reporting into the 2019/2020 reporting year.

# **Environmental Health**

To monitor food premises in accordance with the requirements of the Food Act, 2014.

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Food Control Plan and National Programme audits completed as scheduled	No. completed as scheduled	16	31	12	59		≥85% of all food control plans and national	
	Total scheduled	16	40	12	68	50%		93.4%
	%	100.0%	77.5%	100.0%	86.8%		programs assessed	

#### 2018/19 Year Performance Comments

Completed process improvements are now taking effect which is reflected through the increased levels of services expressed in the performance indicators. Positive results in quarters 3 and 4 are pleasing resulting in the teams efforts in outperforming previous years.

# **Monitoring and Enforcement**

To ensure compliance with Resource Management Act relating to noise pollution

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result		
Respond to noise complaints within the foll	Respond to noise complaints within the following timeframes:									
In urban areas: 1 hour	No. responded within timeframe	94	25	53	172	N/A				
	Total incidences	110	38	65	213	≥85% within set timeframe	78.6%			
	%	85.5%	65.8%	81.5%	80.8%	1				
	No. responded within timeframe	6	0	3	9	N/A				
-	Total incidences	9	1	6	16		≥85% within set timeframe	74.5%		
	%	66.7%	0.0%	50.0%	56.3%					

#### 2018/19 Year Performance Comments

Improved response times are a reflection of the continuous improvement and working relationship with the contracted service provider. We are on track for further improvements going into the 2019 / 2020 reporting year.

# **District Licensing**

To license and monitor the sale of liquor in accordance with the Sale and Supply of Alcohol Act, 2012.

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
All licensed premises to be visited for Host Responsibility inspections at least once every four years.	No. premises visited	14	24	15	53	26%	≥25% of premises visited annually	22.8%
	Total premises	267	267	267	267			
	%	5.2%	9.0%	5.6%	19.9%			

#### 2018/19 Year Performance Comments

During the 2018/19 year there has been an increase in the number of license applications. Responding to this we have implemented a change in workflow to address the demand. This has resulted in a positive result for the fourth quarter.

# **Resource Consent Management**

To administer and enforce the Resource Management Act 1991.

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Respond to compliance incidents within 10 working days	No. responded within timeframe	10	16	11	37	85%	≥91%	74.3%
	Total incidences	16	19	14	49			
	%	62.5%	84.2%	78.6%	75.5%			
Process applications made under the Resource Management Act 1991 within statutory timeframes	No. processed within timeframe	43	60	44	147			
	Total applications	73	118	80	271	N/A	≥95%	57.0%
	%	58.9%	50.8%	55.0%	54.2%			

#### 2018/19 Year Performance Comments

Response times for Monitoring Offers have seen positive improvements in the third and fourth quarters, and are tracking well going into the new financial year. We have brought in consultant planners to undertake some of the more complex applications in order to uphold our service timeframes. Going forward into the new year we will be recruiting with the goal of delivering greater levels of legislative compliance within the targeted dates.

# **Building Consent Management**

To comply with current legislative requirements with regards to processing building consent applications

Performance Measure	Measures	Apr-19	May-19	Jun-19	Q4 Total Performance	2017/18 Result	2018/19 Target	2018/19 Result
Process building consents within statutory timeframes	No. processed within timeframe	24	105	104	233	83%	≥95%	48.8%
	Total applications	101	218	157	476			
	%	23.8%	48.2%	66.2%	48.9%			

#### Q4 Performance Comments

Q4 has seen an increase in KPI performance as a result of additional resource (staff, reporting and systems) deployed into key areas of the business.

#### 2018/19 Year Performance Comments

Building consent application numbers have remained high throughout the year (ranging between 87 and 177 consents per month, with a total of 1573 Building Consent applications over the past 12 months).

Building consent volumes have been consistently above the 4-year average.

Using a process of continuous improvement and by addressing key non-compliances with the Building Accreditation Regulations a reversal of the downward trend has been achieved. It is expected that statutory compliance, i.e. ≥95%, will be achieved during the coming year.