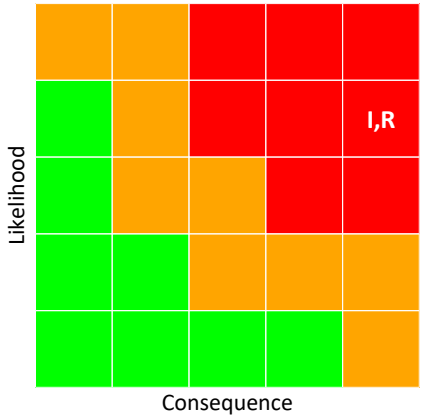
Operational Risk

RO147	Fuel Supply Disruption Affecting Council Service Delivery and Costs			
Risk Categories: Customer Service Delivery, Financial	**Responsible Manager:** Ruben Garcia	**Executive Owner(s):** Strategic Leadership Group	**Last Reviewed Date:**	**Next Review Date:** 28 Apr, 2026
Far North District Council				

Individual Heatmap



I Inherent Risk Assessment
R Residual Risk Assessment
T Target Risk Assessment

Causes

- Disruption to national or regional fuel supply (shortages, allocations, rationing or sustained price escalation)
- Reduced access to fuel by Council and Contractors
- Central government fuel security escalation announcements
- Contractor reports of fuel allocation, rationing, or stock depletion
- Introduction or escalation of fuel surcharges on Council contracts

Treatment Decision: Reduce

Consequences

- Reduced / interrupted to service delivery and critical operations
- Increased contractor and operatinal costs
- Reduced organisational resilience during emergencies
- Inability to meet statutory or regulatory obligations
- Reputational damage and community impact

Residual Controls

Control Title	Control Owner	Control Effectiveness Rating	Next Review Date
Contractor Fuel Supply & Delivery Assurance Forms	Strategic Leadership Group	Partially Effective	30 Apr, 2026
Control Comment: Contractor Fuel Supply & Delivery Assurance forms capturing fuel dependency, stockpiles, supply arrangements, service impacts, and financial risks Targeted engagement with contractors delivering essential services			
Fuel Contingency Response Plan (2026)	Ruben Garcia	Substantially Effective	30 Apr, 2026
Control Comment: Council□wide Fuel Contingency Response Plan aligned to national escalation frameworks Defined response phases focused on preparedness, fuel demand reduction, and service prioritisation			

Residual Solutions

Risk Treatment Action Title	Action Owner	Action Status	% Completed	End Date	Performance
Ongoing analysis of contractor fuel assurance data	Strategic Leadership Group	Ongoing	50	28 Apr, 2026	N/A
Comment: This ongoing action contributes to governance monitoring and oversight					
Targeted follow□up with high□risk or fuel□critical contractors	Strategic Leadership Group	In Progress	30	28 Apr, 2026	GREEN
Comment: Gathered information around Contractor fuel position enables governance decisions around targeted follow□up with high□risk or fuel□critical contractors					