

Work Programme 2026

Te Kūkupa Committee for Strategy, Policy and Regulation

March 2026

Purpose and scope

This Work Programme sets out the forward programme of work for the Te Kūkupa Committee for Strategy, Policy and Regulation for 2026.

The Work Programme reflects feedback from the Chair and Deputy Chair of the Committee and is intended to give practical effect to the Committee's full governance responsibilities under its Terms of Reference.

The programme provides a balanced approach to governance oversight, covering forward policy development and approvals, together with structured monitoring of strategy implementation, regulatory system performance, and effectiveness.

Operating Principles

- The Work Programme reflects the full breadth of the Committee's Terms of Reference, including policy development, implementation monitoring, and regulatory oversight.
- Formal Committee meetings focus on governance assurance, decision-making, endorsement, adoption, and risk and compliance oversight.
- Structured and scheduled governance reporting is included to enable the Committee to monitor effectiveness, compliance, and delivery outcomes.
- Monthly Operational Briefings (MOBs) provide operational awareness but do not replace formal governance assurance reporting.

Integrated Work Programme 2026 - Committee Meetings and Monthly Operational Briefings (MOBs)

Date	Forum	Key Programme / Topic	Purpose	Details to be reported on	Te Kūkupa Role / Outcome
18 March 2026	Committee	Work Programme	Adoption of the Work Programme (this document)	Adoption of Te Kūkupa work programme 2026	Approval
19 March 2026	MOB – Full Council	Planning and Policy Group – Monthly Operational Briefing	Operational awareness and progress updates	Narrative update on progress on planned works, highlights, what is planned next. Status of Submissions Confirm metrics	Note and participate as part of full Council
15 April 2026	Committee	District Plan update	Governance direction on next statutory stage	Status of District Plan, next phases, key dates and upcoming decisions	Governance assurance
15 April 2026	Committee – Workshop	LGNZ Remit topics and planning	To workshop what FNDC wants to submit on and plan any submissions or support of submissions	<ul style="list-style-type: none"> Remits identified and scheduled approval by Council in alignment Zone meetings. 	Oversight and Approval
16 April 2026	MOB – Full Council	Planning and Policy Group – Monthly Operational Briefing	Operational awareness and progress updates	Narrative update on progress on planned works, highlights, what is planned next. Status of Submissions Confirm metrics	Note and participate as part of full Council

Date	Forum	Key Programme / Topic	Purpose	Details to be reported on	Te Kūkupa Role / Outcome
13 May 2026	Committee	Strategies and policies – Adoption and Implementation - Six monthly update	Monitoring and reporting on the implementation of adopted strategies and policies	<ul style="list-style-type: none"> • Implementation progress of adopted strategies and policies • Performance against intended outcomes • Risks and issues • Delivery constraints and issues <p><i>Dashboard style report, narrative on what is off track and recommended corrective actions</i></p>	Governance assurance
10 June 2026	Committee	Bylaw Review Programme – Annual Status Report	Annual governance oversight of bylaw review programme	<ul style="list-style-type: none"> • Statutory review schedule and timeframes • Expiry risks and legislative triggers • Compliance and enforcement trends by bylaw • Revenue versus cost (where applicable) • Recommended review priorities 	Confirm priorities and sequencing

Date	Forum	Key Programme / Topic	Purpose	Details to be reported on	Te Kūkupa Role / Outcome
08 July 2026	Committee	Regulatory Performance Dashboard	Six monthly governance oversight of regulatory system performance	<ul style="list-style-type: none"> • Building Consent Authority performance and accreditation • Resource consent statutory compliance and trends • Compliance and enforcement activity • Environmental monitoring trends • Backlogs • Contractor performance (where applicable) • Emerging risks and issues <p><i>Dashboard style report – 3 to 5 pages</i></p>	Governance assurance and risk oversight
08 July 2026	Committee	District Plan status report	Status report on District Plan post Council decision to adopt	<ul style="list-style-type: none"> • Summary of Decisions • What is implemented • Next Steps 	Note performance and provide governance direction
12 August 2026	Committee	Climate Adaptation Programme – Strategy Implementation Report	Six-monthly governance assurance on implementation	<ul style="list-style-type: none"> • Progress against agreed milestones and action plan • Budget tracking against allocated funding • Key performance indicators and outcome measures • Risks, constraints and interdependencies • Areas of slippage or reprioritisation • Forward look to next period 	Note performance and provide governance direction

Date	Forum	Key Programme / Topic	Purpose	Details to be reported on	Te Kūpapa Role / Outcome
09 September 2028	Committee	Spatial Planning, Reserves and Placemaking – development and implementation	Six-monthly governance assurance of spatial plan development and implementation	<ul style="list-style-type: none"> • Progress against agreed milestones and action plan • Budget tracking against allocated funding • Key performance indicators and outcome measures • Risks, constraints and interdependencies • Areas of slippage or reprioritisation • Forward look to next period 	Note performance and provide governance direction
07 October 2026	Committee	Governance review of selected regulatory policies and bylaws	Review effectiveness of regulatory frameworks	<ul style="list-style-type: none"> • Effectiveness of current regulatory settings • Compliance and enforcement trends • Revenue versus cost (where applicable) • Identified gaps or issues • Potential review triggers 	Direction on review priorities
03 December 2026	Committee	Strategies and policies – Adoption and Implementation - Six monthly	Monitoring and reporting on the implementation of adopted strategies and policies	<ul style="list-style-type: none"> • Implementation progress of adopted strategies and policies • Performance against intended outcomes • Risks and issues • Delivery constraints and issues <p><i>Dashboard style report, narrative on what is off track and recommended corrective actions</i></p>	Governance assurance

Date	Forum	Key Programme / Topic	Purpose	Details to be reported on	Te Kūkupa Role / Outcome
<i>Monthly (to be scheduled)</i>	<i>MOB – Full Council</i>	<i>Planning and Policy Group – Monthly Operational Briefing</i>	<i>Operational awareness and progress updates</i>	<i>Narrative update on progress on planned works, highlights, what is planned next. Status of Submissions Confirm metrics</i>	<i>For noting only</i>