

# ARF006 Projects / Priorities Delivery Delays

## Risk Status Progress Report for April 2022

Prepared 01/04/2022

### Description of risk and impact

Project / Priority delivery continues to be driven by the project lifecycle (conception and business casing through delivery and ongoing management / maintenance) and involve having robust capabilities to support each stage of this lifecycle. Deficiencies in any one of these stages have flow on effects including costs, quality and delays.

### Existing Treatments

Treatments established:

#### 1. Building capability

- a. Project Management Office Project Management framework established.
- b. The Project Delivery Team has completed project management and commercial training.

#### 2. Reporting

- a. The Capital Project Report Improvement has been established with monthly reporting in the IAMs business report.

### Where are the gaps? / what more could we be doing?

Current environment:

Two significant projects have had tenders received at above the available budgets. Material and labour prices have risen considerably in the past 12 months and an oversupply of construction projects is impacting on availability of contractors.

Leading into next financial year, planning by the delivery team of bulk material orders is being considered eg: the purchase of 4km of water pipe over six projects to ensure material availability when construction is to proceed or consideration to structuring contracts with upfront material purchases.

<b>Inherent Risk:</b>	<b>Trend of risk rating</b>	<b>Residual Risk:</b>	<b>Accountable:</b>	CEO	<b>Date raised:</b>	29/11/18	<b>Report frequency:</b>
	Increase		<b>Responsible:</b>	GM IAMs	<b>Date accepted:</b>	30/05/19	Three monthly